Instruction from Member The Pension Boards–United Church of Christ, Inc., 475 Riverside Drive, Room 1020, New York, NY 10115

Proxy Designation:

In accordance with this ballot, I hereby designate Ms. Kristi A. Hayek, General Counsel and Corporate Secretary, as my Proxy.

Alternatively, I designate the following person, a Pension Boards member who will be present at the Annual Meeting of Members, as my Proxy:

☐ I acknowledge this ballot as my only vote. I have not previously submitted a ballot.

Trustee Vote Instructions:

In accordance with the front of this ballot, I hereby instruct my Proxy to cast my vote for Trustees for a term to end as specified below:

Election for a Full Four-Year Term Ending 2021:

Mr. William C. Huffman Rev. Dr. Carol E. Lytch

Re-Election for a Full Four-Year Term Ending 2021: Ms. Jeanette C. Schreiber

Re-Election for a One-Year Term Ending 2018: Ms. Jane Tedder

I vote for all Nominees.

I vote for all Nominees except the following:

| Member Name: (please print) | | | |
|-----------------------------|-------------------------------------|---|--------|
| | I vote against all Nominees. | | |
| Member Signature: | Date: | | |
| | | / | / 2017 |

Notice and Proxy Ballot for 2017 Annual Meeting of Members The Pension Boards–United Church of Christ, Inc.



The 2017 Annual Meeting of Members of The Pension Boards–United Church of Christ, Inc. will be held on Friday, May 12, 2017 commencing at 8:30 a.m., Eastern Daylight Time, at The Interchurch Center, 475 Riverside Drive, Ninth Floor, New York, New York 10115 for the election of Trustees, presentation of annual reports and transaction of such other business as may properly come before the meeting.

As a Member of The Pension Boards–United Church of Christ, Inc., except as otherwise indicated in the Proxy Designation area on the reverse side of this ballot, I hereby appoint Ms. Kristi A. Hayek, General Counsel and Corporate Secretary, to represent me as Proxy at the Annual Meeting of Members and at any adjournment thereof. If Ms. Hayek is unable to be present at the meeting, then her proxy designation will be transferred to the Vice Chair of the Board of Trustees of the Pension Boards, and if the Vice Chair of the Board is

not present, then my proxy designation will be transferred to the President/ CEO of the Pension Boards. I understand that any write-in alternative designation, to be valid, must be a Pension Boards Member both qualified to vote and present at the meeting. My Proxy shall vote for Trustees as specified on the reverse side of this ballot or if no vote is specified, shall vote in favor of the nominees of the Board of Trustees, listed on the reverse side of this ballot. For any other business properly coming before the meeting, the Proxy, including any substitutes, shall vote in accordance with his or her best judgment.

You may use the enclosed postage-paid envelope to return your ballot by mail or you may cast your vote electronically at https://bit.ly/PB_VOTE. Voting will close at 5:00 p.m., Eastern Daylight Time, on Thursday, May 11, 2017. If you are voting by mail, please mail your ballot by April 28, 2017 to ensure that your vote will arrive in time and be counted. (over)