The Pension Boards

United Church of Christ, Inc.

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March 2018

Notice of 2018 Annual Meeting of Members The Pension Boards-United Church of Christ, Inc.

The 2018 Annual Meeting of Members of The Pension Boards–United Church of Christ, Inc. will be held on Thursday, May 10, 2018 commencing at 8:30 a.m. Eastern Daylight Time at The Interchurch Center, 475 Riverside Drive, Room 1020, New York, New York 10115, and at any adjournment thereof for the election of Trustees, the presentation of annual reports and the transaction of such other business as may properly come before the meeting.

Dear Pension Boards Member,

Grace to you and peace.

Plans for this year's Annual Meeting of Members are well under way. This communication provides an overview of the member voting process. Additional information is available to you on the Pension Boards' website (www.pbucc.org).

A proxy ballot is included in this mailing. The purpose of the ballot is for you to:

- 1. Appoint the General Counsel and Corporate Secretary of the Pension Boards as your Proxy to represent you at the Annual Meeting, to act in accordance with the authority stated on the ballot and your instructions.
- 2. Instruct your Proxy how to vote for Trustees. (Please visit the Pension Boards website for biographical information for the Trustee nominees whose names appear on the ballot.)

You may also appoint some other person as your Proxy, if you wish, by indicating your Proxy nominee in the designated area on the ballot. To be valid, a write-in alternative must be a Pension Boards member both qualified to vote and present at the meeting.

It is very important that you vote your ballot. In addition to ensuring that you have a voice in the governance of your Pension Boards, the return of your ballot is counted in determining whether there is a quorum of members for the annual meeting, regardless of whether you plan to attend.

You may cast your ballot:

- online at http://bit.ly/PB_AM2018 or
- by mail, by filling out your ballot, signing, dating, and mailing it promptly in the enclosed postage-paid return envelope.

All voting will close at 5:00 p.m., Eastern Daylight Time, on Wednesday, May 9, 2018. If you are voting by mail, please mail your ballot by April 20, 2018 to ensure that your vote will arrive in time and be counted.

The 2017 Pension Boards Annual Report and Financial Statements will be available online in late March at www.pbucc.org. Printed copies are available upon request by emailing the Pension Boards at annualreport@pbucc.org or calling 1.800.642.6543.

If you have questions or suggestions that should be discussed at the Annual Meeting, please send them, in writing, to me personally at **bbodager@pbucc.org** or by fax at **212.729.2759**.

If you plan to attend the Annual Meeting in person, please also join us for breakfast prior to the start of the meeting. To confirm your attendance, contact Dan Kraker no later than April 27, 2018 by phone at 1.800.642.6543, ext. 2712 or by email at dkraker@pbucc.org.

I look forward to the opportunity to greet you personally in New York.

Best regards,

Brian R. Bodager

President/Chief Executive Officer